

352 87  
625  
1995

ANNUAL REPORT  
for the  
Town  
of  
BRIDGEWATER  
New Hampshire



For the Fiscal Year Ending  
December 31, 1995



ANNUAL REPORT  
for the  
Town  
of  
BRIDGEWATER  
New Hampshire



For the Fiscal Year Ending  
December 31, 1995



*In Memory  
of  
William T. Thistle  
1923 - 1995*



*Selectman  
1962 - 1995*



## INDEX

Town Officers .....	2
Selectmen's Report .....	4
Town Warrant .....	6
Town Budget Appropriations .....	8
Town Budget Revenues .....	10
Tax Rate Computations & Comparisons .....	11
Auditor's Report .....	12
Financial Report .....	13
Public Library Report .....	32
Police Dept Report .....	34
Fire Department Report .....	35
NANA .....	36
Plymouth Regional Clinic.....	37
Newfound Economic Development Corp. ....	38
Grafton County Commissioners Report .....	39
Grafton County Senior Citizens Report .....	41
Vital Statistics .....	42

TOWN OFFICERS

## March Town Meeting

## Town Clerk

Patricia Mitchell	1996
-------------------	------

## Selectmen

Thomas Curren	1995 *
Maurice Jenness	1996
Terence Murphy	1997

## Treasurer

Marilyn Raymond	1996
-----------------	------

## Trustees of Trust Funds

George Carr	1998
Phyllis Clement	1996
Marvin Lewis	1997

## Supervisors of Check Lists

Ileene Pollard	1996
Eileen Linde	1998
Marjorie Nickerson	2000

## Moderator

Andrew Denton	1996
---------------	------

## Library Trustees

Nancy Gray	1995
Catherine Drew	1996
Pauline Havens	1997

\* Filling out the unexpired term of William T Thistle.



APPOINTMENTS

## Tax Collector

Margaret A. Thistle	1998
Nancy Denton, Deputy Tax Collector	1999

## Deputy Fire Wardens

David Bartlett	Lawrence Gilpatric
Andrew Denton	Donald Atwood
Dana Davis	

## Planning Board

Elaine MacAdams	Robert Williams
Henry Woolner	Ronald Olszak
William Delashmit	Marilyn Raymond
Terence Murphy Ex Officio	

Alternates: Col. James Jeffery	Brackley Shaw
Col. B.A. Finkle	Maurice Jenness, Alt. Ex Officio

## Zoning Board of Adjustment

Nils Larson, chm	Ronald Towne
Thomas Curren	E. Wayne Thompson
Alternates: Charles Swanson	David Cheney
David Horton	

## Conservation Committee

Nancy Gray	Robert Tucker
Elaine MacAdam	
James Tuedio	

Alternates: Phyllis Clement

School Board Member	Patricia Travis	1995 *
---------------------	-----------------	--------

School Board Budget Comm	Mary Ellen Godville	1998
--------------------------	---------------------	------

Road Agent	Donald Atwood
------------	---------------

Chief of Police	James Gickas
-----------------	--------------

Fire Chief	Andrew Denton
------------	---------------

Forest Fire Warden	Paul MacVittie
--------------------	----------------

Building Inspector	Fred Wilcox
--------------------	-------------

Town Forester	Creighton Gray
---------------	----------------

\* Filling Out the Unexpired term of Col. B.A. Finkle

Selectman's Report  
1995

This was a year of contrasts. On one hand, the Town had one of the best fiscal years in its history. We finished with a surplus of \$53,000. Cost were in line and revenues up. On the other hand, we were saddened by the passing of our friend and colleague, Bill Thistle. He will be missed by all. Bill would want us to carry on his work. We shall. Bill was a good teacher and, as you will see in this report, we will present the Town Meeting with a constant approach to fiscal management.

Overall, the financial situation of the Town is excellent. Overall debt is down, and the tax rate held about even. The proposed town operating budget is about \$200 less than the previous year. This is our fourth year of level funding. We are proposing two warrant articles for your consideration. One is for a replacement truck for the Highway Department. Appropriating \$35,000 from surplus and an estimated trade/sale of \$10,000 will keep the borrowing to a minimum. As usual, there are sufficient funds in the budget to amortize the balance over 4 years with no increase in your taxes for this item. The result will be lower maintenance cost and more effective use of time. The truck being replaced has proven to be a high maintenance item. Also, this fits into our overall debt plan as one of the backhoes is paid off this year. By 1998, two additional capital items will be retired. (Another backhoe and a truck). In 1998, the Town Hall note will be retired. Planning is a priority for this Board. In 1985, we set forth a plan to replace all the heavy equipment in the Highway Department, in order to reduce the long term cost of maintenance while improving service. We also responded to the needs of the Fire and Police Departments into this plan. For the most part, the plan has succeeded. We must also point out the cooperation of the various departments and their willingness to recognize each other needs and the pocketbooks of the taxpayer.

The second warrant item for your consideration is a capital repair item for town buildings for \$8,000. This will be used for repairing/sealing the Town Hall parking lot; Carpeting and renovating the Town Clerks office, Completing the Town House repairs, and switching equipment for the emergency generator at the Town Hall. This is also from surplus. There are no increases in your taxes for these items. This is still a very conservative budget. It will leave a about \$30,000. in surplus for a "rainy day" fund. With the overall reduction in outstanding debt, this leaves us in good shape with respect to the Municipal budget.

Does this mean no increases in the upcoming tax rate? Unfortunately, no! The *number* of children we have attending school will be going up and, even if the schools budget is leveled funded, our costs will rise. We simply have more children in the school system. Coupled with the cost of kindergarten coming on line, our school cost will be higher. County Government has hinted at an pretty good increase as well. **BOTTOM LINE :** Pessimistic estimates will be a 5-6% increase on next years tax rate. Municipal costs will be down by 1/2 percent. While this is a "pessimistic" outlook with respect to the tax rate,

this still leaves our tax rate as one of the lowest in the State. We hope we are wrong about the rates. We don't wish to "paint too rosy a picture" and leave you unprepared. About 75 cents of every tax dollar goes out of Town. That doesn't mean you don't necessarily benefit by the amount, it simply signifies why you should attend your School District meeting. Increasingly, more of the tax dollar is determined elsewhere, and very few attend these meetings. *Please attend those meetings!*

The repairs to the Townhouse went well. A new full foundation was put under the building and the work will be finished in late Spring. Many thanks to Ken Forbes for his work and advice, Tom Curren and Barbara Lucas. In other matters, the Planning Board has new members and the Board has submitted a number of definition changes for your consideration. (You will receive a detailed explanation in the Town Newsletter being mailed to all taxpayers.) A summary will be available at Town Meeting. In police matters, Chief Jim Gickas has things well in hand. Crime and vandalism are down. We have more police hours available than in the past, and cooperation with other Departments as well as State Police has greatly been improved. Fire Chief, Dave Bartlett retired this January. We thank him for his great efforts on our behalf. He will remain in the department. Andrew Denton is the new Chief. This department continues its great efforts on our behalf. It needs some new volunteers. Anyone interested, call Monday evenings. 744-6047.

Sometimes we hear, "*My house is assessed for more than I paid for it*" or "*I couldn't sell my house for what it is assessed!*" The difference between market value and assessed value is referred to as equalized assessment ratio. Our ratio of market to assessed value is 127%. In short, take your valuation and reduce it by 27%. That is the approximate market value. If we reassessed the Town, the value of all property would drop by about 27% and the Tax rate would increase by 27%. Your tax bill would remain about the same. To reassess the Town would cost about \$40,000!. It would be unlikely you would see any significant difference in your tax bill. "*How does an individual assessment get modified?*" When some disproportionality occurs or a mistake in the square footage of the building, or during a land survey, it is discovered you own less acreage than we have on record. Some tangible error. What is driving these concerns are the unusual factors in the real estate market. Prior to 1989, real estate values always went up. We are not trying to dismiss your concerns. No one likes the property tax.! Other indexes used by the Department of Revenue Administration, indicates that our "numbers" still are valid. If you have any questions, regarding this matter, please feel free to give us a call.

As you may know, all the various boards in town are part-time volunteers. While faces may change, the spirit that transcends the generations lives on. To all the volunteers that make this such a nice community, a heartfelt thanks from all of us.

Your Selectmen,

Terry Murphy

Maurice Jenness

Tom Curren

TOWN WARRANTSTATE OF NEW HAMPSHIRE

TO THE INHABITANTS OF THE TOWN OF BRIDGEWATER IN THE COUNTY OF GRAFTON IN SAID STATE, QUALIFIED TO VOTE IN TOWN AFFAIRS: You are hereby notified to meet at the Town Hall in said Bridgewater on Tuesday, the Twelfth day of March, (1996) next at Twelve of the clock in the noon to act on the following subjects:

Polls to be opened from 12 Noon to 6:00 PM

Business meeting at 8:00 PM

1. To choose a Selectman for three (3) years and all other necessary town officials.
2. To choose a Selectman for Two (2) years to fill the unexpired term of William T. Thistle
3. To see if the Town will vote to raise and appropriate the sum of \$472,723, which represents the operating budget. Said sum does not include special articles addressed. (Majority vote required) Recommended by Selectmen
4. To see if the Town will vote to appropriate the sum of \$68,900 for the purpose of buying a Highway Truck and to authorize the issuance of not more than \$25,000 of notes or bonds for not more than 4 years in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the Selectmen to issue and negotiate such notes or bonds to determine the rate of interest thereon; Furthermore. to authorize the transfer of the sum of \$35,000 from the December 31st., 1995 fund balance for this purpose; Additionally, to authorize the Selectmen to sell or trade the existing highway truck (Ford F700 4x4) and apply the proceeds to the purchase of the new truck. (2/3 Ballot Vote Required). Recommended By Selectmen
5. To see if the Town will vote to appropriate the sum of \$8000 for capital repairs to town buildings and property and authorize the transfer of said amount from the December 31st. 1995 fund balance for this purpose. (Recommended By Selectmen)
6. To see if the Town will vote to form the Townhouse Advisory Board comprised of one member of the Board of Selectmen, Old Home Day Association, Historical Society, Bridgewater Hill Associates and Conservation Commission.
7. To see if the Town will vote to delegate to the to the Board of Selectman the authority to accept easement deeds for access to and maintenance of fire fighting ponds which may be offered to the Town in connection with applications for Planning Board approval. This authority shall continue indefinitely until rescinded by action of a subsequent Town Meeting.
8. To transact any other business that may legally come before the meeting.

Given under our hand and seals, this Twenty First day of February in the year of our Lord nineteen hundred ninety six.

Terence Murphy  
Maurice Jenness  
Thomas Curren

Selectmen  
of  
Bridgewater

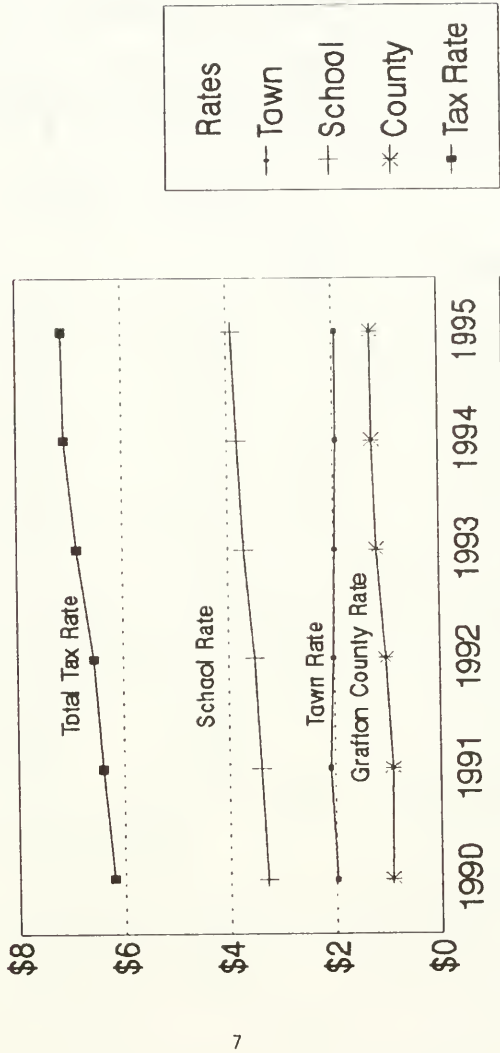
A true copy of Warrant ..... ATTEST

Terence Murphy  
Maurice Jenness  
Thomas Curren

Selectmen  
of  
Bridgewater

# Tax Rates

## 1990 - 1995



Town	\$1.98	\$2.09	\$2.02	\$1.98	\$1.95	\$1.95
School	\$3.29	\$3.4	\$3.51	\$3.7	\$3.81	\$3.91
County	\$0.93	\$0.91	\$1.03	\$1.19	\$1.26	\$1.28
Tax Rate	\$6.2	\$6.4	\$6.56	\$6.87	\$7.1	\$7.14

BUDGET FOR THE TOWN OF BRIDGEWATER, N.H.

## Appropriations and Estimates of Revenue for the Ensueing Year

January 1, 1996 to December 31, 1996

## PURPOSE OF APPROPRIATION

Approp. Previous Year	Actual Expenses Prev. Yr	Approp. Year 1995
-----------------------------	--------------------------------	-------------------------

## GENERAL GOVERNMENT

Executive	23000	23372	23000
Election, Registration	4200	4859	4200
Financial administration	27000	26380	27000
Town line perambulation	2500	2250	
Legal expenses	10000	(12117)	10000
Employee Benefits	19000	18432	19000
Planning & Zoning	2000	6000	2000
Town Buildings	23000	24344	23000
Cemetaries	400	0	400
Insurance	22000	17873	22000
Advertising & Regional	2700	2156	2700
<u>Subtotal</u> General Govern	135800	113549	133300

## PUBLIC SAFETY

Police department	25000	24300	27500
Ambulance	4894	4894	5500
Fire department	28500	26137	28500
Building Inspection	700	760	700
Emergency management	500	1037	500

## HIGHWAYS &amp; BRIDGES

General expenses highway	135000	147969	135000
Highway block grant	28196	28196	28523
<u>Subtotal</u> Safety, High.	222790	233293	226223

## SANITATION

Solid waste disposal	40000	40000	40000
Hazardous waste collection	681	681	681

## HEALTH

NANA	6484	6484	6744
N.H. Humane Society	300	300	300
Sceva Speare Hospital	2500	2500	2000
Plymouth Health Clinic	1000	1000	1000
Plymouth Senior Center			500
<u>Subtotal</u> Sanit & Health	50965	50465	51225

## WELFARE

General assistance	6000	2942	6000
Outreach program	400	870	400
Plymouth Area Crisis Service	500	500	500
Upper Valley Senior Citizens	1002	1002	1002

## CULTURE &amp; RECREATION

Library	635	635	635
Parks & Recreation	4750	4750	4892
Patriotic purposes	250	250	250
Historical Society	300		300
Other Culture & Recreat.	300	1551	300

## CONSERVATION

Administration			
Expenses	1600	1600	1600
Forests	1900	1560	1900

<u>Subtotal</u> Welfare, Cul., Con.	17637	15660	17779
-------------------------------------	-------	-------	-------

## DEBT SERVICE

Principal long notes	31081	31081	31081
Interest expense notes	10115	10587	10115
Interest tax anticipation	3000	4655	3000
Debt Issuance			

## CAPITAL OUTLAY

Town house	10000	10000**	
Land purchase - Pollard	3000	3000	
Article 4 Highway Truck			68900
Article 5 Town Buildings			8000
<u>Subtotal</u> Debt, Capital	57196	59323	121096

## OPERATING TRANSFERS OUT

TOTAL APPROPRIATIONS	484388	472790	549623
Less amount of est. reven.	158047	223260	223523
Amount of taxes to raise (exclusive of school & county)	326341	249080	326100

## PAYMENTS TO OTHER GOVERNMENTAL DIV.

Newfound School District	686134
County tax	223458



TOWN OF BRIDGEWATER

## General Fund

Statement of Estimated and Actual Revenues  
For the year ending December 31, 1995

	Estimated Previous Fiscal Year	Actual Previous Fiscal Year	Estimated Ensuing Fiscal Year
<b>REVENUES</b>			
<b>Taxes</b>			
Yield Taxes	5000	10659	5000
Road betterment assess	6500	6732	6500
Interest & Penalties	10000	12518	10000
<b>LOCAL SOURCES EXCEPT TAXES</b>			
Business licenses, per.	1400	7631	1400
Motor vehicle permits	82000	93187	83000
Building permits	700	97	700
<b>INTERGOVERNMENTAL REVENUES - STATE</b>			
Shared Revenue	9251	15857	9000
Highway Block Grant	28196	28349	28523
<b>INTERGOVERNMENTAL REVENUES - FEDERAL</b>			
<b>MISCELLANEOUS REVENUES</b>			
Interest on Deposits	2000	3558	2500
Other		31672	
<b>OTHER FINANCING SOURCES</b>			
Town house	10000	10000	
Land purchase	3000	3000	
Town Truck			68900
Town Buildings			8000
<b>TOTAL REVENUES &amp; CREDITS</b>	<b>158047</b>	<b>223260</b>	<b>223523</b>



TAX RATE COMPUTATION

	Estimated 1995	Actual 1995	Estimated 1996
Total Town appr	484,388	472,790	549,623
Total revenues	158,047	232,206	223,523
	-----	-----	-----
Net Town appr	326,341	240,530	326,100
School appr	710,000	682,036	750,200
County assess	232,650	222,533	236,650
	-----	-----	-----
Total Twn,Sch,Cnty	1,268,991	1,145,099	1,312,750
Minus shared revenue	7,400	2,092	9,000
Add war service cr	5,300	6,550	6,000
Add overlay	2,000	2,424	1,000
R E taxes to be raised	1,264,891	1,151,981	1,310,750

1994      1,227,487 /172,885,450 = \$ 7.10/1000

1995      1,245,538 /174,444,950 = \$ 7.14/1000

1996      1,310,750 /175,944,950 = \$ 7.47/1000

PROPERTY VALUATION COMPARISON LAST 17 YEARS

	net property valuation	valuation change from previous year	tax rate/100
1977	\$10,024,150		\$2.35
1978	10,280,150	+ 256,000	2.60
1979	10,451,100	+ 170,950	2.60
1980	10,767,700	+ 306,600	2.90
1981	11,170,840	+ 413,140	3.35
1982	11,272,540	+ 101,700	3.65
1983	11,674,845	+ 402,305	3.50
1984	12,163,845	+ 488,700	3.40
1985	12,481,080	+ 317,235	3.70
1986	13,439,150	+ 958,070	3.90
1987	15,678,789	+ 2,239,639	3.94
1988	18,724,540	+ 3,045,751	4.17
1989	157,658,824		0.615
1990	162,463,253	+ 4,804,429	0.620
1991	165,419,977	+ 2,956,724	0.640
1992	167,415,800	+ 1,995,823	0.656
1993	169,246,500	+ 1,830,700	0.687
1994	172,885,450	+ 3,638,950	0.710
1995	174,444,950	+ 1,559,500	0.714
est	175,400,000		

**Plodzik & Sanderson Professional Association**193 North Main Street Concord, N.H. 03301 (603) 225-6996*INDEPENDENT AUDITOR'S REPORT ON FINANCIAL PRESENTATION*

To the Members of the  
Board of Selectmen  
Town of Bridgewater  
Bridgewater, New Hampshire

We have audited the accompanying general-purpose financial statements of the Town of Bridgewater as of and for the year ended December 31, 1995. These general-purpose financial statements are the responsibility of the Town's management. Our responsibility is to express an opinion on these general-purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general-purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general-purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general-purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general-purpose financial statements referred to above do not include the general fixed assets account group which should be included in order to conform with generally accepted accounting principles. As is the case with most municipal entities in the State of New Hampshire, the Town of Bridgewater has not maintained historical cost records of its fixed assets. The amount that should be recorded in the general fixed assets account group is not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, the general-purpose financial statements referred to above present fairly, in all material respects, the financial position of the Town of Bridgewater, as of December 31, 1995, and the results of its operations and the cash flows of its nonexpendable trust funds for the year then ended in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the general-purpose financial statements taken as a whole. The combining and individual fund financial statements listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general-purpose financial statements of the Town of Bridgewater. Such information has been subjected to the auditing procedures applied in the audit of the general-purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general-purpose financial statements taken as a whole.

January 12, 1996

Town of Bridgewater  
General Government Expense  
Town Report Summary  
Final - 12/31/95

Year to Date

Executive Office Expense	
Board of Selectmen Salary	10,450.00
Selectmen -Office Expense	2,761.51
Selectmen - Postage	1,717.55
Secretarial Expenses	3,077.75
Selectmen - Copy & Print	1,673.33
Selecmen - Maint/Office	2,724.35
Selectmen - Phone	798.91
Selectmen - Other	125.08
Moderator & Town Meet Exp	10.00
Other Executive Office	33.97
	-----
Total Executive Expense	\$ 23,372.45
Town Clerk , Election Exp	
Town Clerk Salary	2,700.00
Town Clerk - Phone	464.24
Town Clerk - Postage	123.00
Town Clerk - Copying	250.00
Town Clerk - Supplies	337.00
Election Expenses	984.62
Voter Registration	0.00
Other Elec., Reg. & Stats	0.00
	-----
Total Clerk & Election	\$ 4,858.86
Financial Administration	
Auditing Expenses	4,681.29
General Appraisal Expense	2,050.00
Tax Collector Salary	7,800.00
Tax Collector - Postage	1,100.00
Tax Collecor - Office Exp	1,793.51
Other Tax Collector Exp	2,929.39
Treasurer Salary	1,500.00
Treasurer - Postage	246.00
Other Treasurer Expenses	0.00
Refund of Taxes	59.43

Town of Bridgewater  
General Government Expense  
Town Report Summary  
Final - 12/31/95

Year to Date

Tax/Planning/Safety Maps	0.00
Other Financial Adm. Exp.	4,220.00
External Revaluation Srvs	2,250.00
Internal Revaluation Srvs	0.00
Other Revaluation Expense	0.00
	-----
Total Financial Adminin.	\$ 28,629.62
General Legal Expense	
General Legal Expense	18,555.59
Claims, Judgements, Settl	0.00
Other Legal Expenses	1,000.22
Insurance Reinbursement	(31,672.21)
	-----
Total General Legal	\$ (12,116.40)
Employee Benefit Expenses	
Group Insurance - BC/BS	7,008.09
Group Insurance - Life	0.00
Group Insurance - Other	0.00
Social Security - Fica	5,808.96
Social Security -Medicare	1,318.40
Unemployment Compensation	371.66
Payroll Taxes	(217.03)
Retirement Expenses	4,142.03
Other Employee Benefits	0.00
	-----
Total Employee Benefits	\$ 18,432.11

Town of Bridgewater  
Departmental Expenses  
Town Report Summary  
Final - 12/31/95

Year to Date

Conservation Commission		
Supplies - General - CC		0.00
Supplies - Office - CC		44.14
Postage - CC		0.00
Books & Periodicals - CC		0.00
Telephone - CC		0.00
Legal Exp - CC		0.00
Consulting Services - CC		0.00
Other Professional Exp		0.00
Printing & Copying		0.00
Maps - CC		65.00
Manuals - CC		0.00
Dues & Subscriptions - CC		100.00
Advertising - CC		0.00
Seminars - CC		0.00
Personal Reinbursement CC		0.00
Other Administr. Exp. CC		0.00
Purchase of Natural Res.		0.00
Other Acquisitions - CC		0.00
Exp. for Promotion - CC		0.00
Other Conservation Exp.		57.50
		-----
Total Conservation Exp.	\$	266.64
Planning & Zoning Exp.		
Planning And Develop. Ctl		0.00
Postage - Planning		0.00
Supplies - Planning		213.90
Clerical Expense - Plan		(41.40)
Legal Expense - Planning		4,021.66
Engineering Exp. - Plan.		0.00
Printing/Copying - Plan		1,176.41
Advertising - Planning		302.21
Consulting Expense - Plan		0.00
Dues, Conference&Seminars		75.00
Other Planning Expense		10.00
Zoning Enforcment		75.82
Postage - Zoning		41.91
Supplies - Zoning		5.00
Copying - Zoning		119.25
Legal Expense - Zoning		0.00
Dues, Conference&Seminars		0.00
Other Zoning Expense		0.00
		-----
Total Plannning & Zoning	\$	5,999.76

Town of Bridgewater  
Departmental Expenses  
Town Report Summary  
Final - 12/31/95

Police Department	
Police Salaries	9,168.05
Secretarial Expense - Pd	0.00
Office Expense - PD	0.00
Office Supplies - PD	54.35
Police - Telephone	1,715.36
Police - Book & Period.	84.50
Dues - PD	0.00
Travel & Personal Reimb.	159.11
Liability Ins. - PD	(10.00)
Vehicle Insurance - PD	2,748.00
Other Insurance - PD	0.00
Training Expense - PD	210.49
Vehicle Exp. & Repair	1,171.91
Lease Purchase - Auto -PD	0.00
Gasoline - PD	437.73
Police Uniforms	246.00
Communication Expense	0.00
Radar Repairs	60.00
Snowmobile Expense & Rep.	25.00
Dispatch Services	5,083.98
Prosecutor Expense	546.00
Equipment Purchases	2,580.30
Other Police Expenses	20.00
	-----
Total Police Expense	\$ 24,300.78

Town of Bridgewater  
Departmental Expenses  
Town Report Summary  
Final - 12/31/95

## Year to Date

Fire Department	
Fire Dept - Call Salaries	3,499.00
Personal Reinburse. FD	0.00
Training - FD	375.00
Fire Fighting	0.00
Truck Maintenance - FD	2,420.00
Airpack Maintenance - FD	214.79
Pump Maintenance - PD	157.41
Radio Maintenance - FD	2,051.15
Fire Extinguisher Maint.	172.50
Accessory Repairs - FD	746.03
Small Engine Repairs	28.55
Maintenance - Auto - FD	223.98
FD - Protective Equipment	986.54
Haz/Mat Materials and Exp	58.75
New Equipment - FD	2,466.12
Gasoline - FD	430.82
Fluids & Oils - Fd	0.00
Fluids & Foams - FD	0.00
General Administrative	0.00
Office Supplies - FD	0.00
Telephone - FD	800.76
Vehicle Ins. & Reg. - FD	3,166.00
Other Insurance - FD	0.00
Association Due - FD	85.00
Dispatch Services - FD	8,419.82
State of NH - Fees	0.00
Other Fire Dept Expenses	15.53
	-----
Total Fire Department	\$ 26,317.75

Town of Bridgewater  
Departmental Expenses  
Town Report Summary  
Final - 12/31/95

Year to Date

Highway Department Exp.	
Highway Admin. Costs	25.00
Engineering Costs	0.00
State of NH - Fees	0.00
Telephone Expense - HD	770.70
Vehicle Ins. & Reg - HD	4,260.00
Other Insurance - HD	791.00
Freight Expense	0.00
Dues	0.00
Travel	0.00
Lease Purchase Expense	25,352.37
Other Adm. Costs - HD	13.33
Salaries - HD	71,233.43
Snow and Ice Control	0.00
Sander Expense	0.00
Salt Expense	7,587.72
Winter Sand	5,400.00
Snow Plow Repairs	683.28
General Truck Repairs	7,460.13
Accessory Expense	764.44
Heavy Equipment Repairs	1,704.55
Tire Expense	3,678.03
Garage Inventory - HD	4,931.73
Oil & Transmission Fluids	143.53
Gasoline	5,301.59
Diesel Fuel	1,902.73
Anti-Freeze & Additives	0.00
Tool Expense	109.55
Equipment Purchases	(2,557.00)
Bridge Repairs	10,723.70
Guard Rails	0.00
Bridge Inspections - HD	0.00
Road Materials - Gravel	6,425.48
Road Materials - Culverts	0.00
Road Materials - Tar	0.00
Road Mater. - Guard Rails	0.00
Road Signs & Markers	653.84
Road Materials - Other	127.43
Subcontractors - Hd	10,095.00



Town of Bridgewater  
Departmental Expenses  
Town Report Summary  
Final - 12/31/95

Year to Date

Rental Equipment	7.92
Hwy Reconstruction-Gravel	5,825.00
Hwy Reconstruction - Tar	17,300.68
Hwy Reconst./Subs & Rent.	288.00
Other Reconstruction Exp	5,358.00
Other Highway Expenses	(20,045.33)
	-----
Total Highway Expense	\$ 176,315.83

Town Of Bridgewater  
Insurance Expense  
Town Report Summary  
Final - 12/31/95

Year to Date

General Expense-Insurance	
Insurance - General Lia.	5,290.00
Insurance - Public Bond	1,851.00
Insurance - Accd & Indem.	0.00
Insurance - Floaters	0.00
Insurance - Work. Comp.	9,752.00
Insurance - Other	980.18
Town Offices - Insurance	980.00
Fire Department - Insur.	500.00
Highway - Insurance	600.00
Town Hall - Insurance	706.68
River Rd. Sch - Insurance	525.00
Vehicle Insurance - PD	2,748.00
Other Insurance - PD	0.00
Vehicle Ins. & Reg. - FD	3,166.00
Other Insurance - FD	0.00
Vehicle Ins. & Reg - HD	4,260.00
Other Insurance - HD	791.00
	-----
Total Insurance Expense	\$ 32,149.86

Town Of Bridgewater  
Town Salaries  
Town Report Summary  
12/31/95

Year To Date

W-2 Data:

Maurice Jenness, Selectmen	\$	3300.00	
Terence Murphy, Selectmen		3300.00	
William Thistle, Selectmen		3300.00	
Thomas Curren, Selectmen		550.00	
Donald Atwood, Road Agent		27118.05	*
Charles Moore, Highway Dept.		22452.25	*
Jeff Cantara, Highway Dept		12275.90	
E.Wayne Thompson		4737.50	
James Gickas, Police		3982.89	
Derek Hunt, Police		1555.15	
Henery Yip, Police		99.00	
William Harding, Police		136.07	
Thomas Lynch, Police		3394.94	
Margaret Thistle, Tax Collector		7800.00	
Marilyn Raymond, Treasurer		1500.00	
Patricia Mitchell, Town Clerk		2700.00	
Eileen Linde, Staff		3077.75	

\* Includes Overtime Compensation & Retirement

(Premium cost to employees averages \$2200.00 per year)

## TAX COLLECTOR'S REPORT

Year ending 1995

Levy of 1995

## Revenues committed

This year:

Property taxes	1,240,946.95
Yield taxes	10,659.21
Added property tax	942.14
Land use change	000.00
Road betterment	16,783.50

## Overpayment

Property taxes	855.53
Int on Yield Taxes	0
Interest Collected	
on Delinquent Tax	897.60
Interest on RBA	6.00

TOTAL DEBITS	1,271,090.93
--------------	--------------

## Remitted to Treasurer

During Fiscal Year:

Property taxes	1,121,889.70
Yield taxes	10,323.79
Land use change	
Interest	897.60
Road betterment	13416.50
Interest on RBA	6.00
Overpayment Collected	294.03

## Abatements made:

Property taxes	2344.00
Yield taxes	

## Uncollected Rev.

End of Year:

Property taxes	118,216.89
Yield taxes	335.42
Road betterment	3,367.00

TOTAL CREDITS:	1,271,090.23
----------------	--------------

## TAX COLLECTOR'S REPORT

Year ending 1995

Levy Of 1995

Liens sold or executed during fiscal year	24,181.30
---	-----------

Interest collected after lien execution	267.07
Costs collected	164.70

TOTAL DEBITS:	24,608.07
---------------	-----------

Remittance to Treasurer:	
Redemptions	7,143.29
Interest	262.07
Costs after lien execution:	164.70

Abatements of unredeemed taxes	102.69
-----------------------------------	--------

Unredeemed liens Bal end of year	16,935.32
-------------------------------------	-----------

TOTAL CREDITS:	24,608.07
----------------	-----------

## TOWN OF BRIDGEWATER, NEW HAMPSHIRE

## NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 1995

Long-term debt payable at December 31, 1995, is comprised of the following individual issues

Description of Issue	Original Amount	Issue Date	Maturity Date	Interest Rate %	Outstanding at 12/31/95
<u>General Long-Term</u>					
Debt Account Group					
<u>General Obligation</u>					
Debt Payable					
Town Building Bonds	\$180,000	1988	1998	Variable	\$ 45,000
Firetruck Note	\$90,000	1993	2003	Variable	70,000
<u>Capital Leases Payable</u>					
Front End Loader	\$35,900	1992	1996		2,535
Front End Loader	\$32,500	1994	1998		23,010
Ford Truck	\$19,159	1994	1998		12,922
<u>Total General Long-Term</u>					
Debt Account Group					<u>\$153,467</u>
<u>Special Assessments</u>					
Pine Street Renovations	\$60,814	1992	2000	5 0	\$ 29,449
Lavigne Road Renovations	\$52,500	1995	2005	Variable	52,500
<u>Total Special Assessments</u>					
					<u>\$81,949</u>

*Annual Requirements To Amortize Governmental Fund Debt*

The annual requirements to amortize all general obligation debt outstanding as of December 31, 1995, including interest payments, are as follows

Fiscal Year Ending, December 31,	<u>Governmental Fund Debt</u>		Total
	Principal	Interest	
1996	\$25,000	\$6,827	\$31,827
1997	25,000	5,240	30,240
1998	25,000	3,653	28,653
1999	10,000	2,065	12,065
2000	10,000	1,535	11,535
2001-2005	<u>20,000</u>	<u>1,780</u>	<u>21,780</u>
Totals	115,000	\$ 21,100	\$ 136,000

## TOWN OF BRIDGEWATER, NEW HAMPSHIRE

## NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 1995

*Annual Requirements to Amortize Capital Leases*

Fiscal Year Ending December 31,	Principal	Capital Leases Interest	Total
1996	\$ 15,192	\$ 1,986	\$17,178
1997	13,502	1,110	14,612
1998	9,773	46	10,019
<b>Totals</b>	<b>\$38,467</b>	<b>\$3,342</b>	<b>\$41,809</b>

*Annual Requirements to Amortize Special Assessment Debt*

Fiscal Year Ending December 31,	Principal	Special Assessment Debt Interest	Total
1996	\$11,331	\$5,146	\$16,477
1997	11,331	4,192	15,523
1998	11,331	3,544	14,875
1999	11,331	2,876	14,207
2000	10,375	2,217	12,592
2001-2005	26,250	4,868	31,118
<b>Totals</b>	<b>\$81,949</b>	<b>\$2,843</b>	<b>\$104,792</b>

All debt is general obligation debt of the Town, which is backed by its full faith and credit. All other debt will be repaid from general governmental revenues.

All lease-purchase agreements contain non-appropriation funding clauses whereby, in the event no funds or insufficient funds are appropriated by the Town, the lease shall terminate without penalty or expense to the Town.

*Bonds or Notes Authorized - Unissued*

Bonds and notes authorized and unissued as of December 31, 1995 were as follows:

Per Town Meeting Vote of	Purpose	Unissued Amount
Article 3, 1991	Lavigne Road	<u>\$ 7,500</u>

*SCHEDULE A -3*  
*TOWN OF BRIDGEWATER, NEW HAMPSHIRE*  
*General Fund*  
*Statement of Changes in Unreserved - Undesignated Fund Balance*  
*For the Fiscal Year Ended December 31, 1995*

Unreserved - Undesignated		
Fund Balance - January 1	\$ 30,058	
 Deduction		
Unreserved Fund Balance Used		
To Reduce 1995 Tax Rate	<u>-(13,000)</u>	\$ 17,058
 Addition		
1995 Budget Summary		
Revenue Surplus (Schedule A-1)	57,756	
(Overdraft) of Appropriations (Schedule A-2)	<u>(1,596)</u>	
1995 Budget Surplus		<u>56,160</u>
 <u>Unreserved - Undesignated</u>		
Fund Balance - December 31		<u>\$ 73,218</u>



## Vendor Analysis

<u>Vendor Number and Name</u>	<u>Amount</u>	<u>Invoices</u>
A102 Atlantic Broom Co.	25.12	1
A104 Atlantic Highway Signs	653.84	6
A105 AT&T	417.38	43
A106 Atlantic Flow Blade Co	302.08	3
A107 Atwood Donald	26.43	2
A108 Adams Construction	1028.18	2
A114 All State Asphalt	22658.68	3
A116 Ambrose Brothers	3400.00	9
A98 Donald Atwood	443.98	2
B101 Bartlett David	421.10	2
B102 B-B Chain Co	316.70	3
B103 Bigelow Waste Co	92.52	1
B105 Pitney Bowes	711.55	9
B106 Bomor Construction	23150.00	6
B108 Bristol Community Centre	4750.00	2
B110 Bristol Auto Parts	3459.69	54
B118 Business Mgmt Systems	1091.40	2
B119 Town of Bristol	5238.68	3
B120 BMSI	967.00	1
B126 Bristol House of Pizza	43.95	1
C101 Capital Business Forms	57.35	2
C102 Carrco	2748.83	16
C103 Cartographic Associates	3673.00	5
C105 Caterpillar Financial Svs	19389.66	21
C106 Ms. Diane Calder	1850.00	3
C107 Citizen Publishing	725.23	12
C109 Conway Associates	964.13	3
C114 Plodzik-Sanderson	4400.00	1
C117 Diane G. Calder	180.00	1
C120 Clays Office Supplies	1216.04	14
C121 Clifford-Nicol	100.20	2
C122 Cohen Steel	69.30	2
C123 Clay's Copy Solutions	177.88	2
C133 Shawmut Bank, Conn. N.A.	33415.00	3
C135 Phyllis Clement	60.00	1
C137 Country Flowers	331.50	8
C138 Chem - Dry	235.00	1
D100 Donovan Spring & Equip.	1057.40	2
D102 Andrew Denton	739.10	4
D113 Dingee Machine Co.	70.54	2
D114 Dana Davis	847.00	8
D115 DynaWatch Inc	712.80	3
D116 D & N Family Security	915.00	4
D95 W.S Darley & Co.	102.78	1
E100 White Mt. Publishers	477.46	9
E103 Early Cleaning Service	250.00	1
E106 Michie Co..	2060.02	3

F101	Fuller Ford Inc	1025.70	4
F106	Ford Motor Credit	5962.71	12
F107	The Fire Barn	926.54	2
F108	Fred Fuller Oil	5528.14	18
F110	John Farro	350.00	1
F112	Fitts Saw & Supply	54.05	1
F95	Howard Fairfield, Inc	373.13	1
G104	NorthEast AirGas	755.85	17
G105	Grafton County Sheriff	5027.75	6
G107	Grappone Truck Center	653.12	1
G110	Granite State Petroleum	5006.39	5
G112	Lawrence Gilpatric	149.15	2
G113	Gickas, Jim	197.11	2
G90	Creighton Gray	1808.30	13
H103	H-B Incinerator District	40000.00	3
H107	James Hand	321.90	3
H108	Hoby Harmon	92.00	1
H111	HEWS	1103.80	4
I100	Internal Revenue Service	325.93	2
I102	International Salt	4705.72	4
I104	Irwin Motors	289.97	3
I105	Lakes Region Two Way	2251.27	11
I95	IBM PC-Direct	704.80	4
J100	Jordan Milton	1499.99	7
J102	Albert Jacques	158.00	2
K101	Casey Kuplin	38.00	1
L100	Laconia Electric	114.62	2
L105	Lakes Region Mutual Aid	8561.82	4
L106	Lakes Region Planning	2286.00	3
L109	Ray Lambert Ent	114.79	1
L114	Ron Linde	971.28	12
L115	Eileen Linde	306.81	9
L116	Tom Lynch	130.00	1
L125	Nils Larson	41.91	1
L127	Steve Loisel	93.00	1
L129	Liberty Mutual Insurance	195.00	1
M101	Pat Mitchell	310.00	2
M102	J P Morrison & Sons	10488.00	2
M103	James Morrill	39.00	1
M107	Terence M. Murphy	259.21	3
M108	David Monell Oil Services	495.95	4
M111	MetroMedia Paging	64.23	5
M113	Moore, Charles	172.00	1
M117	Paul MacVitie	78.00	1
M118	Victor MacAdams	414.90	4
M120	Mac-Durgan Associates	409.90	4
N100	Newfound Area Nursing	7737.00	5
N102	New England Telephone	4136.47	73
N103	Newfound Country Store	347.94	3
N104	Newfound School District	677315.74	13
N105	Newfound Chamber of Comm.	125.00	1
N106	NH Assoc. of Assessing	20.00	1
N107	NH Town Clerks Assoc.	20.00	1
N110	NH Electric Cooperative	956.46	22

N112	NH Humane Association	300.00	1
N113	NHMA Health Trust	16653.12	24
N114	NH Municipal Association	595.76	1
N115	NH Municipal Unemployment	128.62	3
N116	NH Department of Safety	80.00	3
N117	Neptune	246.00	6
N118	Nighswander, Martin Et Al	13352.08	40
N122	NH Tax Collectors Assoc.	15.00	1
N124	Noyes Insurance	30834.00	8
N125	NH Assoc. Of Conser. Comm	100.00	1
N126	NH Treasurer	25.00	2
N128	Northeast Tire Service	2921.97	6
N132	Newfound Plumbing	277.58	3
N135	North County Equipment	41.69	1
N136	Marjory Nickerson	126.00	2
O100	Ossipee Mt Electronics	79.58	1
P100	Pemigewasset Nat'l Bank	261170.86	15
P102	Bruning Farmers Exchange	158.54	1
P103	Patten's Upholstery Cntr	8.00	1
P107	Plymouth Regional Clinic	1000.00	1
P108	Public Service of NH	6997.79	36
P110	Proforma Unlimited	163.83	1
P111	Ileene Pollard	3126.00	3
P112	David W. Preston	82.80	1
P114	PC Connection	423.95	2
P120	Parts Associates	2924.92	17
P122	F. M. Piper	1463.65	2
Q100	Quill	1374.44	2
R100	Radio Shack	15.49	1
R101	A.M. Rand Company Inc	160.33	3
R105	Real Data	20.00	1
R106	Ross Express	0.00	0
R109	Registrar of Deeds	359.89	18
R114	Dave Roberts	44.14	1
R95	Marilyn Raymond	60.00	1
S100	Sanel Auto Parts Co.	836.93	5
S101	Sanborn Motor Express	0.00	0
S102	Speare Hospital	2525.00	2
S104	Surplus Distribution Sect	848.50	8
S109	Skips Gun Shop	142.49	1
S110	Kathleen W. Ward	223458.00	1
S111	E.W. Sleeper	375.00	1
T100	Thompson E. Wayne	7905.00	10
T103	Trapper Brown Corp.	300.00	1
T106	Tri County Community Act	400.00	1
T109	Town Of Bridgewater	24181.30	1
T95	Margaret Thistle	141.85	1
T96	William Thistle	1015.49	3
U100	US Postal Service-Bristol	2396.00	7
U101	US Postal Service-Plymth	96.00	2
U102	Grafton Cnty Senior Citz.	1002.00	1
V102	Barbara Veator	60.00	1
W102	Williams, R P	534.14	5
W103	Wilson Tire	1431.51	5

W104	Lara Joan Wolter, Esquire	383.00	5
W111	Scott Wilcox	210.90	2
W112	Arthur Whitcomb, Inc	84.98	2
X100	Xerox Corp	1157.32	8
Y100	Yeaton Oil	27.43	1
Y102	Yeaton Agway	27.43	1

## Additional Vendors 1995

Animal Care Equipt	86.00
Amrican test Center	715.00
April Communication	453.75
Auto Air	172.00
Anastas, Paul	95.00
Advanced small engine	31.05
Able Crane service	1,680.00
Braley, Ken & Sons	200.00
Brooks, Ken	3,600.00
Bridgewater Boy Scouts	100.00
Bridgewater Library	635.00
Bridgewater Town House Fund	13,000.00
Bristol Community Center	2,375.00
Bristol Veterinary Hospital	95.00
Cantara, Jeff	123.00
Citizn Publishing	56.10
Compensation Funds of NH	122.00
Concord Fire Extinguisher	172.50
Denton, Nancy	600.00
Doane, MD, Peter	5.00
Dow, Michael	125.00
Double Discount Auto Part	165.66
Drivers seat, The	224.95
EMS District a5	75.00
Elliot, Carol	390.00
Family Tree	153.00
Forbes, Kenneth	302.20
Fouts, Jackie	75.00
French Land Services	2,250.00
Gall's	257.86
Gamma Tech	99.00
Geddes Building Movers	19,000.00
Gilpatric, Lawrence	252.00
Gilpatric, Steen	350.00
Gortney, Sherry	750.00
IMSA	600.00
Inn on Newfound Lake	50.49
Interstate Restaurant Equipmenti	149.32
J.E. Truck & Auto	13.25
Liberty International	216.86
Mac Adam, Elaine	10.00
MacVittie, Robbin	59.43
Major Brands	549.00
Main Insurance Agency	179.50

Mitchell, Patricia Town Clerk	7.50
Mitchell & Bates	2,163.91
Morgan, Eugene	1,132.00
National Assoc of EMT's	35.00
National Bus Furn	247.00
Newfound Regional High	70.00
NH Compensation Fund	121.04
NHMA	25.00
NH Planning Assoc	50.00
NH SPCA	15.00
Northeast Resource Recovry	169.95
Office of State Planning	11.00
OHRV	25.00
Outreach	400.00
Overhead Door Specialist	675.00
Pemigewasset Bank	5,819.22
Personics	106.50
Persons Concrete	266.40
Phoenix Fund	3,539.36
Plymouth Area Crisis	500.00
Poitras, Pauline	100.00
Powerquest Corp	39.95
Pufco	58.75
Quality Insulation	852.00
Ricciotti, Domenic	60.00
Rumney Sand & Gravel	168.00
Rental Center	64.92
Shop n Save	78.53
Skips Gun Shop	525.94
Swawbe, Charles	942.52
Scituate rat Precast	4,140.00
Town of New Hampton	170.84
Umlah, Linda	350.00
UNH	25.00
Veator, Barbara	250.00
Volpe's	345.00
Webber, Forest	144.00
Wetland Board	50.00
White, Beverly	1,237.50
Winnipiesakee Truck Service	1,916.37
Wolter, Esq. Lara	103.00

## Bridgewater Library Report

### Books on Hand:

Adult Fiction	1498	
Adults - Non -Fiction	975	
Westerns	300	
Mysteries	402	
Science Fiction	40	
Juvenile Fiction	275	
Juvenile non-fiction	212	
Easy Readers	<u>195</u>	<u>3888</u>
Paperbacks	50	
Jigsaw Puzzles	<u>25</u>	<u>75</u>

### Books Loaned:

Adult	260	
Juvenile	<u>55</u>	<u>315</u>
Magazines	70	
Paperbacks	95	
Jigsaws	<u>15</u>	<u>180</u>

Marilyn Raymond, Librarian

## LIBRARY TREASURER'S REPORT YEAR

Balance December 31,1994	\$ 507.67
--------------------------	-----------

## RECEIPTS

Interest earned (NOW account)	8.43
Check from Town	635.00

---

	\$1,151.10
--	------------

## PAYMENTS

Salaries - Librarian	106.00
B. Veator	288.00

Books, bookcase, chairs repaired etc. (less \$50.00 petty cash 1995)	226.36
---	--------

Petty Cash 1996	50.00
-----------------	-------

NH Libraries Trustee Association	30.00
----------------------------------	-------

---

	\$700.36
--	----------

Balance December 31,1995	\$450.74
--------------------------	----------

Emergency Fund: 2 CD's at current value	\$3,243.63
---	------------

Pauline E. Havens  
Treasurer

## Police Department Report

The Police Department responded to 624 calls for service this year. We also had an increase in our regular patrols and as long as mother nature cooperates the patrols on the Town Snowmobile will continue on the roads that are not maintained by the Town during the winter months.

Despite being a Part Time Police Dept. we were still able to handle the majority of the calls this year. This took great dedication and hard work from our officers.

We have hired more officers for better coverage and have regular patrols in the mornings when the children are going to school and people head out to work. We increased patrols during the day while people are at work, which resulted in a low crime rate for 1995.

We continue to work very close with New Hampshire State Police. They occasionally use our office to do reports and it's great to have them in town.

We also continue to work closely with our Selectmen to insure that all departments run smooth. It is great to work together as a team.

Respectfully Submitted

James Gickas  
Chief of Police



The Bridgewater Fire Department experienced an active year in which we responded to over 50 emergencies of various types both inside and outside our town. Over the course of the year we continued to develop our skills in multiple areas, but, paid particular attention to water supply strategies. Along this line we had several opportunities to use the capabilities of the hose reel truck that was placed in service in 1994 with satisfying result. We fully believe that this apparatus can give us the ability to supply adequate firefighting water flows to most parts of our town, in an effective manner, to save lives and property.

We also passed two milestones this year that are certainly worth noting. First, the department reached it's twentieth year of operation. This certainly gave us all a chance to pause and think of the original founding members and thank them all for their vision and dedication. Additionally, in early 1996 David Bartlett ended his service to the town as the Fire Chief. He is one of the founding members and has spent the last 16 years as the Fire Chief. I personally, and the other members, thank him for his tireless efforts as our leader during this period of such change and growth. David intends to stay on with the department as an engineer, for which we are happy

Finally, I will close with an appeal to the townspeople to consider joining the fire department. It only works because we all have the same interest-to help our community and the other towns in our area. I feel that the greatest challenge I face now is to increase the department membership. I would encourage you to consider joining us in this worthwhile endeavor. If you are interested, please contact a fireman or myself to learn more about what we do, how we do it and why we consider it so worthwhile. Thank you..

Respectfully Submitted

Chief Andrew S. Denton

**Newfound Area Nursing Association**  
 61 Lake Street, Bristol, N.H. 03222  
 (603) 744-2733

January 22, 1996

Town of Bridgewater  
 297 Mayhew Turnpike  
 Bristol NH 03222

Dear Selectmen,

For several years NANA has experienced significant growth in home care visits. Despite this increase our staff worked closely with physicians to provide a variety of services to patients with acute illness, complex medical and post surgical problems, rehabilitation requirements, long term and terminal illness needs and maternal and infant health problems. NANA also provides community health screenings, well child and immunization clinics, homemaker services and information to help support families in varied situation.

This past October, an on site certification survey by the federal government revealed no deficiencies --- a tremendous credit to the quality of care provided by our dedicated staff.

An increase of clients with inadequate health insurance and an inability to pay has been noted. At the same time, state programs continue at best to be flat funded. The federal government will reduce reimbursement or benefits for programs such as Medicare and Medicaid.

To meet the challenge we have reviewed our programs and modified some of our services thereby improving productivity and reducing costs substantially.

All information was carefully considered by our Finance Committee during its 1996 budget process. The NANA Board of Directors is respectfully requesting \$6,774. from the Town of Bridgewater for 1996. This amount represents a 4% \$259.38 increase over Your 1995 appropriation.

The following is a summary of the home visits made to Bridgewater residents during 1995.

<u>DISCIPLINE</u>	<u>VISITS</u>
SKILLED NURSING	702
PHYSICAL THERAPY	60
SUPERVISORY VISITS	52
HOME HEALTH AIDE	1488
HOMEMAKER	317

Throughout the industry we are seeing an emergence of new collaborations and affiliations. We are actively participating in several such groups. All are geared to further enhance the delivery, access and coordination of highest quality of care possible in the community.

We begin our thirty sixth year of service with great pride. We are extremely grateful for the support we receive from our towns. This vital assistance makes it possible for us to meet the critical health needs of all in the community. We approach the future with a pledge to build upon this solid base and continue our commitment to quality.

Sincerely,

Jeannine M. Martin,  
 Executive Director

## PLYMOUTH REGIONAL CLINIC

(603) 536-4467

October 5, 1995

Board of Selectmen  
Town of Bridgewater  
297 Mayhew Turnpike  
Bridgewater, NH 03222

Dear Selectmen,

Plymouth Regional Clinic is requesting that area towns appropriate funds to the clinic in their 1996 budgets

The Plymouth Regional Clinic is a nonprofit, all-volunteer organization providing general medical care to area residents who have limited incomes and no health insurance. The clinic has been open one evening a week since July 1994 and has provided care for almost 300 patient visits.

We have seen patients of all ages and for varying medical complaints, from minor ailments to life-threatening illness, with many seeking treatment for illnesses or conditions which have gone unattended because the patient could not afford medical care. Our volunteer social workers have assisted many patients in identifying other available services which might help them. The enclosed brochure provides more information on our services and eligibility requirements.

Plymouth Regional Clinic has managed to keep its operating expenses low through the generous donation of in-kind services and space by area businesses, Plymouth State College and Spaulding Memorial Hospital, as well as the volunteer services provided by area physicians, nurse practitioners, nurses, social workers and others. As in the past, the clinic is seeking funds for three main purposes, among others, to cover operating expenses such as insurance, medical and office supplies, and licensing fees, to hire a part-time administrator to ensure the clinic's effective ongoing operation; and to create a fund to allow the clinic to pay for patient prescriptions--one of the highest medical costs many patients face.

In order to raise the necessary funds, Plymouth Regional Clinic will solicit donations from area individuals and their 1996 budgets (for Fiscal Year 1997) an appropriation of \$1,000 dollars, or any portion of this which the town feels is appropriate. It is hoped that the towns will realize some savings in the medical account of their welfare Businesses, and will be applying for grant money. In addition, the-clinic is requesting that area towns place in budgets due to the availability of the clinic's services.

If you have questions not addressed in the enclosed brochure or would like more information, please feel free to call the Clinic Administrator, Eileen Towne, at 536-4467.

We hope the towns will support our efforts to meet the medical needs of community members who cannot afford health care. Thank you for your consideration.

Sincerely,

Vincent Scalse D.  
President, Board of Directors  
Plymouth Regional Clinic

Newfound Economic Development Corporation*"Doing Business With A Vision"*

Board of Selectmen  
Town of Bridgewater  
Town Hall, Rt. 3A  
Bridgewater, NH 03222

Dear Board of Selectmen:

The Newfound Economic Development Corporation exists to serve the economic development interests of the Town of Bridgewater and the other seven towns in the Newfound Region. Each town has a position on the Board of Directors of the NEDC available to it. For fiscal year 1996, the NEDC is requesting a donation of \$500 from the Town of Bridgewater to enable the organization to continue its efforts to bring new business or business expansion to the town and the area.

During the upcoming year, the NEDC will be facilitating an economic impact study through the Northeast Regional Biomass Program of an ethanol plant being located along Rt 104. We will also be assisting LRPC in reviewing the potential traffic impact of the projected ethanol facility. Ingram-Howell's facility will, when constructed, employ approximately 80 people and be a major new taxpayer in the area. The NEDC will also develop a revolving loan fund for the area that could benefit any business with its financial needs

Sincerely,

Change Parker, Executive Director

7B Lake Street , P.O. Box 211 , Bristol, N H 03222  
(603) 744-3428 Fax (603) 744-8430

## COMMISSIONERS' REPORT - FISCAL YEAR 1995

The Grafton County Board of Commissioners is pleased to present the following reports and financial statements. We hope they will increase your understanding of Grafton County's finances and operations and assure citizens that their County tax dollars have been expended wisely.

During FY 1995, funds received exceeded the budget by \$163,615.52 for a total of \$14,981,914.52 in actual County revenues. This was primarily due to the receipt of Medicaid Proportionate Share Payment, given by the Federal Government to partially offset the cost of serving a disproportionate share of Medicaid recipients at the County Nursing Home.

Actual expenditures totaled \$14,598,041.22 which was \$220,257.78 less than had been budgeted. This includes \$378,525 paid to the State of New Hampshire to enable the County to receive \$757,050 in Medicaid Proportionate Share Payment, for a net receipt of \$378,525 which was used by the County to start a Nursing Home Capital Reserve Account in the amount of \$200,000 and the balance going to surplus to help reduce the amount to be raised by County taxes. Expenditures for Medical Referee, Dispatch Center, Grafton County Conservation District, and Outside Counsel were all a little overexpended based on what was budgeted, but all other County departments were well under their budgeted amounts.

The bottom line for FY 1995 showed that revenues exceeded expenditures by \$383,873.30 leaving the County in a sound financial position at the end of its fiscal year. The Commissioners feel extremely proud of this financial picture, which exemplifies good management by all County department heads, both elected and appointed.

Grafton County experienced some major changes during FY 1995, some of which were the retirement of Douglas "Bum" Bigelow who served the County with forty-four years of dedicated, loyal service. The Commissioners would also like to take the opportunity to thank former Commissioner Betty Jo Taffe for her years of dedicated service to the citizens and employees of Grafton County. The Commissioners would also like to extend their thanks to Joanne Mann for doing an excellent job as Acting Administrator of the Nursing Home through November of 1994. At that time, Mr. John Will came on board as the Nursing Home Administrator, and we would like to welcome Mr. Will and inform you he has done a superb job thus far. Last but not least, we would like to welcome our newest Commissioner, Mr. Steve Panagoulis, Vice-Chairman, Grafton County Board of Commissioners, District 3. Commissioner Panagoulis brings a great deal of knowledge and sound judgment to the Board, and has shown those qualities since January, 1995. We feel Commissioner Panagoulis is a great asset to the citizens and employees of Grafton County.

FY 1995 was another busy year for the Department of Corrections. Admissions were up, although inmate days decreased slightly. The Electronic Monitoring Program continues to grow, and appears to be an excellent form of alternative sentencing, and now has expanded to include the Drug Freedom Program which is funded through a grant from the Attorney General's Office. Superintendent Bird continues utilizing many volunteers for a number of in-house programs.

The Grafton County Nursing Home has seen changes during the past year in the following areas: computer hardware upgrade, and adding a new part-time dietary aide to help serve meals. In May, Cheryl Ridley, RN, became our new Director of Nursing, our census continues to grow, and our Staff Development Coordinator has implemented a "Quality Assurance" program in-house.

The Commissioners are extremely proud of the Whole Village Family Resource Center project, which continues on track, and hopefully will be completed by the end of the next fiscal year. We are certain it will benefit many citizens and their families in Southeastern Grafton County.

All other County departments were extremely busy during FY 1995. The County Treasurer did an excellent job investing County funds, and exceeded the budgeted interest revenue figure by \$55,177.78. The new County Attorney has done an excellent job in his office, and the number of backlog cases has been reduced drastically. Our Sheriff's Department and Dispatch Center continue to increase with activity, and remain as effective and efficient as always. Carol Elliott, Register of Deeds, and her staff also continue to be overwhelmed with work, and continue to do an excellent job and to generate a great deal of revenue for the County and the State of New Hampshire.

For FY 1995, the Commissioners concluded with preparation of the FY 1996 County Budget, which was adopted by the County Legislative Delegation in late June.

The Grafton County Board of Commissioners holds regular weekly meetings at the County Administration Building on Route 10 just north of the County Courthouse in North Haverhill, with periodic tours of the Nursing Home, Department of Corrections, County Farm, and Courthouse. The Commissioners also attend monthly meetings of the Grafton County Executive Committee. All meetings are public, with interested citizens and members of the press encouraged to attend. Call the Commissioners' Office at 787-6941 to confirm date, time and schedule.





# GRAFTON COUNTY Senior Citizens COUNCIL INC.

P.O. Box 433 • Lebanon, New Hampshire 03766-0433 • 603/448-4897

*Bristol Area Senior Services*  
P.O. Box 266, Bristol, NH 03222  
Jane Flanders, Coordinator  
744-8395

*Grafton County RSVP*  
P.O. Box 461, Lincoln, NH 03251  
Edith Celley, Director  
448-1825

*Linwood Area Senior Services*  
P.O. Box 461, Lincoln, NH 03251  
Dorothy Cox, Coordinator  
745-2200

*Maxcoma Area Senior Center*  
P.O. Box 210, Canaan, NH 03741  
Gail Dumick, Director  
523-4333

*Orford Area Senior Services*  
P.O. Box 98, Orford, NH 03777  
Natalie Wood, Coordinator  
353-4576

*Plymouth Regional Senior Center*  
P.O. Box 478, Plymouth, NH 03264  
Regina Loring, Director  
536-1204

*Littleton Area Senior Center*  
P.O. Box 98, Littleton, NH 03561  
Jeanne Burt, Director  
444-6050

*Upper Valley Senior Center*  
P.O. Box 433, Lebanon, NH 03766  
Barbara Hentzel, Director  
448-4213

*Haverhill Area Senior Services*  
P.O. Box 298, Woodsville, NH 03785  
Judith Brown, Director  
747-2569

## GRAFTON COUNTY SENIOR CITIZENS COUNCIL, INC. ANNUAL REPORT 1995

The Board of Directors and staff of Grafton County Senior Citizens Council, Inc. work throughout the year to enhance the health and independence of our older citizens and to assist them to remain independent in their own homes and communities for as long as possible. Through eight locations throughout the County, including Plymouth, Bristol, Canaan, Lebanon, Orford, Haverhill, Littleton and Lincoln, older adults and their families are able to obtain services such as home delivered meals, senior dining room programs, transportation, social work services, information and referral, health and educational programs, adult day care, recreation and opportunities to be of service to the community through volunteering.

During 1995, 58 residents of Bridgewater were able to make use of one or more of GCSCC's programs. These older adults enjoyed balanced meals in the company of friends in a senior dining room, benefitted from hot, nourishing meals delivered to their homes by caring volunteers, were transported to health care providers or other community resources by our lift-equipped buses, and found opportunities to put their talent and skills to work for a better community through volunteer service.

Services for older residents of Bridgewater were often important to their efforts to remain in their own homes and out of institutional care despite chronic health problems and increasing physical frailty, saving tax dollars and contributing to the quality of life of our older friends and neighbors.

GCSCC very much appreciates the support of the Bridgewater community for services which enhance the independence and dignity of our older citizens and assists them to meet the challenges of aging in place.

Carol W. Dustin  
Executive Director

---

*A United Way Agency providing services to older adults in Grafton County*

## VITAL STATISTICS

## DEATHS

Date and place of death; name and surname of deceased; name of father; name of mother; .

April 03, 1995	Plymouth, N.H. Edward E. Willoughby Alonzo Willoughby; Annie Hanscomb
October 06, 1995	Bridgewater, N.H. Gertrude Violet Hatch Charles Dodge; Mary George
October 11, 1995	Bridgewater, N.H. William Thomas Thistle Herbert A. Thistle; Mable Tremere
November 13, 1995	Manchester, N.H. Austin Vernon Bridge Austin Y. Bridge; Mary Simpson



## VITAL STATISTICS

## BIRTHS

Date and place of birth, name and sex of child; name of father; maiden name of mother; .

January 13, 1994	Harrison Oliver Glover, male Douglas Norman Glover; Paula Jane Morrill
January 26, 1995	Austin James Leone, male James John Leone; Brenda Anne Christiansen
February 10, 1995	Melissa Lynn Stevens, female Mark Bradley Stevens; Linda Marie Shaw Bozek
December 13, 1995	Kelly Frances Gallagher, female Kevin Patrick Gallagher; Julie Tanchak

## VITAL STATISTICS

## MARRIAGES

Date of marriage, name and surname of bridegroom and bride, residence at time of marriage.

February 14, 1995	Wayne Noel Mead, Jr. Bridgewater, N.H. Patricia Ann Stone, Campton, N.H.
June 24, 1995	Dana J. Buzicka, Tyngsborough, Ma. Karen Zimmerman, Tyngsborough, Ma.
September 16, 1995	Jamie J. LeBlanc, Bristol, N.H. Carolyn Hughes, Bristol, N.H.
September 23, 1995	Daniel M. Duclos, Bridgewater, N.H. Ronda Lee Huckins, Bridgewater, N.H.
October 27, 1995	Gregory A. Hime, Bridgewater, N.H. Julia Robinson, Bridgewater, N.H.
October 28, 1995	Vern Gile, Bridgewater, N.H. Daria Smith, Bristol N.H.





TOWN OF BRIDGEWATER

TELEPHONE NUMBERS

TO REPORT A FIRE	911
MEDICAL AMBULANCE DISPATCH	911
POLICE	911
Police - Business & Information	744-6745
Fire - Business & Information	744-6047
New Hampshire State Police	1-800 - 525 - 5555
Poison Information Center	1-800 -562 - 8236
Town Hall Rte 3A	744 - 5055
Business hours:	
Tuesday: 1 PM - 4PM	
Thursday: 9 AM - 12 Noon	
Excepting holidays & Vacations	
Selectmen's Office	744 - 5055
Selectmen's Meeting	Town Hall Rte 3A
Every Thurs Evening except holidays 8:00 PM - 10:00PM	
Town Clerk's Office	1 - 968 - 7911
River Road School House	
Every Mon & Wed Evening 7:30 PM - 8:30 PM	
1st & 3rd Sat of month 1:00 PM - 3:00 PM	
Excepting holidays and vacation	
Tax Collector's Office	744 - 3017
2 Woodside Dr.	
Reasonable hours excepting holidays & vacation	
Planning Board call Elaine MacAdam	744 - 9986
Meets 3rd Tuesday of month 7:30 PM	
Board of Adjustment call Nils Larson	744 - 2433
Meets on request	
Library	
Mon & Wed 6:00 PM - 8:00 PM 1st &	
3rd Sat. on Month 1:00 PM - 3:00 PM	
BUILDING ? ADDING ON ?	
File an application with the Building Inspector	
Fred Wilcox	744 - 3728